



DESCRIPTION	YTD Unaudited Dec 2021	BUDGET 2021	BUDGET 2022	NOTES
General Government				
Revenues				
User Fees & Service Charges	(\$78,572)	(\$32,720)	-32970	
Grants & Subsidies	-2,164,745	-2,091,824	-2111524	
Taxation Revenue	-154,623	-179,650	-153000	
Transfers & Recoverables		-160,300	-179000	
Other Revenue Sources	-28,894	-30,000	-30000	
Total General Government Revenue	-2,426,834	-2,494,494	-2506494	
Expenses				
Council Remuneration & Benefits	124,056	120,817	122219	
Council Professional Development & Reimbursements	5,542	6,776	6700	
Council Supplies	1,168	5,000	4500	
Council Financial Services	7,848	5,900	8000	
Council Utilities	1,125	2,500	1272	
Council Administrative Services		4,000	4000	
Council Consultants	812	35,000	35000	
Council Licenses	5,340	8,304	6085	
Council Other Services	1,157	14,210	2210	
Council Assets under Threshold	163	10,000	9613	
Council Transfers, Financing & Other			37500	
Total Council Expenses	147,211	212,507	237099	
Administration Salaries & Benefits	497,745	530,105	556454	
Administration Professional Development & Reimbursements	13,813	8,189	8500	
Administration Supplies	33,061	40,500	40500	
Administration Financial Services	49,486	50,906	52800	
Administration Utilities	15,948	18,870	18920	
Administration Administrative Services	9,632	5,500	11500	
Administration Consultants		6,000	50000	
Administration Licenses	20,902	21,194	26588	
Administration Other Services	2,497	3,000	3000	
Administration Support, Maintenance & Repairs		9,000	9000	
Administration Assets under Threshold	14,824	15,350	18111	
Administration Grants & Subsidies	203	6,000	9000	
Administration Program Expenses	18,445	41,040	124417	
Administration Transfers, Financing & Other	219,746	398,900	364124	
Total Administration Expenses	896,302	1,154,554	1292914	
Total Expenses	1,043,513	1,367,061	1530013	
General Government Net Taxation Requirement	-1,383,321	-1,127,433	-976481	
Fire				
Revenues				
User Fees & Service Charges	-58,144	-68,000	-68000.00	
Grants & Subsidies	-4,885	-100	0	
Transfers & Recoverables		-302,160	-249832.00	
Total Fire Revenue	-63,029	-370,260	-317832.00	
Expenses				
Fire Salaries & Benefits	218,032	199,516	228112	
Fire Professional Development & Reimbursements	1,077	12,100	6100.00	
Fire Supplies	37,242	103,650	98650.00	
Fire Financial Services	69,047	57,850	70000.00	
Fire Utilities	30,823	39,560	36556	
Fire Licenses	4,744	5,200	250	
Fire Other Services		2,500	2500	

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Fire Support, Maintenance & Repairs	35,201	50,600	47000.00	
Fire Assets under Threshold	5,647	4,031	15379	
Fire Program Expenses		500	500	
Fire Transfers, Financing & Other	441,671	649,660	656160.00	
Total Fire Expenses	843,484	1,125,167	1161207	
Net Fire Taxation Requirement	780,455	754,907	843375.00	
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Police				
Revenues				
Grants & Subsidies	-583	-22,000	-10000	
Total Police Revenue	-583	-22,000	-10000	
Expenses				
Police Other Services	989,776	1,209,642	1183699	
Total Police Expenses	989,776	1,209,642	1183699	
Net Police Taxation Requirement	989,193	1,187,642	1173699	
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Conservation Authority				
Conservation Authority Other Services	63,824	63,824	69536	
Net Conservation Authority Taxation Requirement	63,824	63,824	69536	
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Protective Inspection and Control				
Revenues				
User Fees & Service Charges	-314,303	-173,750	-210750	
Transfers & Recoverables		-180,000	-45000	
Total Protective Inspection & Control Revenue	-314,303	-353,750	-255750	
Expenses				
Protective Inspection & Control Salaries & Benefits	303,741	348,269	357219	
Protective Inspection & Control Professional Development & Reimbursements	2,831	7,850	8350	
Protective Inspection & Control Supplies	5,882	8,500	7500	
Protective Inspection & Control Financial Services	16,676	17,500	18600	
Protective Inspection & Control Utilities	6,394	9,500	8500	
Protective Inspection & Control Administrative Services		100	100	
Protective Inspection & Control Licenses	543	1,100	10165	
Protective Inspection & Control Other Services	9,241	24,200	23750	
Protective Inspection & Control Support, Maintenance & Repairs	2,085	5,500	3750	
Protective Inspection & Control Assets under Threshold	12,284	5,200	10773	
Protective Inspection & Control Program Expenses		500	500	
Protective Inspection & Control Transfers, Financing & Other	127,591	201,000	79000	
Total Protective Inspection & Control Expenses	487,268	629,219	528207	
Net Protective Inspection & Control Taxation Requirement	172,965	275,469	272457	
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By-Law Enforcement				
Revenues				
User Fees & Service Charges	-14,350	-10,000	-11000	
Total By-Law Enforcement Revenue	-14,350	-10,000	-11000	
Expenses				
By-law Enforcement Salaries & Benefits	106,597	127,830	135378	
By-law Enforcement Professional Development & Reimbursements	168	768	770	
By-law Enforcement Supplies	2,031	5,000	5500	
By-law Enforcement Utilities	803	1,700	1700	
By-law Enforcement Licenses	632	1,286	240	
By-law Enforcement Other Services	1,562	10,000	10000	
By-law Enforcement Support, Maintenance & Repairs	5,181	4,500	5000	

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By-law Enforcement Assets under Threshold	72		3085	
By-law Enforcement Program Expenses		500	500	
By-law Enforcement Transfers, Financing & Other	7,000	7,000	7000	
Total By-law Enforcement Expenses	124,046	158,584	169173	
Net By-law Enforcement Taxation Requirement	109,696	148,584	158173	
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Emergency Measures Revenues				
Expenses				
Emergency Measurers Salaries & Benefits	49,361	25,000	26675	
Emergency Measurers Professional Development & Reimbursements		500	500	
Emergency Measurers Supplies	12,905	11,000	11000	
Total Emergency Measurers Expenses	62,266	36,500	38175	
Net Emergency Measurers Taxation Requirement	62,266	36,500	38175	
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Roads Revenues				
User Fees & Service Charges	-43,257	-64,500	-64500	
Grants & Subsidies	-50,000	-1,333,802	-598826	
Transfers & Recoverables		-235,000	-858,586.00	
Total Roads Revenue	-93,257	-1,633,302	-1521912	
Expenses				
Roads Salaries & Benefits	808,185	991,010	1065496	
Roads Professional Development & Reimbursements	4,375	3,051	7,261.00	
Roads Supplies	463,875	508,500	544000	
Roads Financial Services	96,009	85,000	144000	
Roads Measurers Utilities	50,221	52,812	61164	
Roads Administrative Services	1,840	1,000	1500	
Roads Licenses	6,618	15,757	19900	
Roads Other Services	44,289	67,500	67566	
Roads Support, Maintenance & Repairs	191,604	198,500	205000	
Roads Assets under Threshold	7,169		4213	
Roads Grants & Subsidies	15,266	25,000	20000	
Roads Program Expenses	1,942	500	500	
Roads Transfers, Financing & Other	2,207,192	2,715,800	2261480	
Total Roads Expenses	3,898,585	4,664,430	4402080	
Net Roads Taxation Requirement	3,805,328	3,031,128	2880168	
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Wastewater Revenues				
Taxation Revenue	-122,288	-122,309	-127180	
Grants & Subsidies			-75000	
Transfers & Recoverables		-43,974	-60640	
Total Wastewater Revenue	-122,288	-166,283	-262820	
Expenses				
Septage Salaries & Benefits	21,850	36,446	66711	
Septage Professional Development & Reimbursements		400	0	
Septage Supplies	9,870	12,940	12940	
Septage Financial Services	4,396	3,650	4500	
Septage Support, Maintenance & Repairs	879	4,100	5100	
Septage Transfers, Financing & Other			45000	
Total Septage Expenses	36,995	57,536	134251	
Expenses				

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Sewer Lagoon Salaries & Benefits	41,362	20,825	68120	
Sewer Lagoon Professional Development & Reimbursements	1,230	1,000	1000	
Sewer Lagoon Supplies	17,510	22,000	22000	
Sewer Lagoon Financial Services	9,477	4,500	10000	
Sewer Lagoon Measurers Utilities	13,103	12,200	12200	
Sewer Lagoon Other Services		500	500	
Sewer Lagoon Support, Maintenance & Repairs	11,159	21,000	20000	
Sewer Lagoon Assets under Threshold	1,026		0	
Sewer Lagoon Program Expenses		9,000	9000	
Sewer Lagoon Transfers, Financing & Other		75,258	75000	
Total Sewer Lagoon Expenses	94,867	166,283	217820	
Net Wastewater Taxation Requirement	9,574	57,536	89251	
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Water				
Revenues				
User Fees & Service Charges	-1,467		0	
Grants & Subsidies			-20000	
Taxation Revenue	-201,693	-203,102	-211927	
Transfers & Recoverables		-88,365	-71173	
Total Water Revenue	-203,160	-291,467	-303100	
Expenses				
Water Salaries & Benefits	260,175	205,000	283370	
Water Professional Development & Reimbursements	3,334	3,600	2600	
Water Supplies	102,950	92,000	98500	
Water Financial Services	21,556	18,500	23000	
Water Measurers Utilities	35,172	43,400	43400	
Water Licenses	316	300	300	
Water Other Services		500	500	
Water Support, Maintenance & Repairs	24,017	31,750	36750	
Water Assets under Threshold	1,898	1,697	4639	
Water Transfers, Financing & Other	43,327	147,100	146000	
Total Water Expenses	492,745	543,847	639059	
Net Water Taxation Requirement	289,585	252,380	335959	
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Waste				
Revenues				
User Fees & Service Charges	-232,513	-200,117	-200117	
Taxation Revenue	-42,810	-43,450	-43450	
Transfers & Recoverables		-53,847	0	
Total Waste Revenue	-275,323	-297,414	-243567	
Expenses				
Waste Salaries & Benefits	417,966	468,002	448424	
Waste Professional Development & Reimbursements	3,262	2,500	2750	
Waste Supplies	216,441	351,005	297256	
Waste Financial Services	12,973	11,000	18056	
Waste Measurers Utilities	3,674	5,850	5850	
Waste Licenses	1,901	1,521	1700	
Waste Other Services	12,868	17,500	17500	
Waste Support, Maintenance & Repairs	13,693	60,247	60547	
Waste Assets under Threshold	9,601	9,792	10770	
Waste Program Expenses	38,226	40,000	50000	
Waste Transfers, Financing & Other	48,719	10,000	30000	
Total Waste Expenses	779,324	977,417	942853	
Net Waste Taxation Requirement	504,001	680,003	699286	
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Other Environment & Green Energy				
Revenues				

DESCRIPTION	YTD Unaudited Dec 2021	BUDGET 2021	BUDGET 2022	NOTES
Expenses				
Other Environment Salaries & Benefits	3,150			
Other Environment Supplies	225	5,000	5000	
Total Other Environment Expenses	3,375	5,000	5000	
Net Other Environment Taxation Requirement	3,375	5,000	5000	
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Public Health Services				
Revenues				
Expenses				
Public Health Services Support, Maintenance & Repairs	7,249	14,000	14000	
Public Health Services Program Expenses		10,000	10000	
Total Public Health Services Expenses	7,249	24,000	24000	
Net Public Health Services Taxation Requirement	7,249	24,000	24000	
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Cemeteries				
Revenues				
User Fees & Service Charges	-25,104	-5,000	-5000	
Transfers & Recoverables		-5,000	-5000	
Total Cemeteries Revenue	-25,104	-10,000	-10000	
Expenses				
Other Cemeteries Salaries & Benefits	3,719	34,185	29645	
Other Cemeteries Services Supplies	3,548	3,000	3000	
Other Cemeteries Financial Services	3,284	2,800	3050	
Other Cemeteries Licenses		200	0	
Other Cemeteries Support, Maintenance & Repairs		2,500	2500	
Other Cemeteries Assets under Threshold	18			
Other Cemeteries Program Expenses		500	0	
Other Cemeteries Transfers, Financing & Other		5,000	5000	
Total Cemeteries Expenses	10,569	48,185	43195	
Net Cemeteries Taxation Requirement	-14,535	38,185	33195	
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Parks, Recreation Programs & Facilities				
Revenues				
User Fees & Service Charges	-9,023	-12,750	-11250	
Grants & Subsidies			-102400	
Transfers & Recoverables		-585,676	-415854.00	
Total Parks, Recreation Programs & Facilities Revenue	-9,023	-598,426	-529504	
Expenses				
Parks, Recreation Programs & Facilities Salaries & Benefits	302,340	383,734	404496	
Parks, Recreation Programs & Facilities Professional Development & Reimbursemer	985	5,250	5250.00	
Parks, Recreation Programs & Facilities Supplies	26,498	48,030	69925	
Parks, Recreation Programs & Facilities Financial Services	69,828	56,550	70300	
Parks, Recreation Programs & Facilities Utilities	65,761	100,852	99000	
Parks, Recreation Programs & Facilities Administrative Services	488	500	500	
Parks, Recreation Programs & Facilities Licenses	930	2,055	360	
Parks, Recreation Programs & Facilities Support, Maintenance & Repairs	69,442	59,500	42500	
Parks, Recreation Programs & Facilities Assets under Threshold	10,252	13,000	16087	
Parks, Recreation Programs & Facilities Program Expenses	12,458	35,500	25500	
Parks, Recreation Programs & Facilities Transfers, Financing & Other	509,502	853,843	675426.00	
Total Parks, Recreation Programs & Facilities Expenses	1,068,484	1,558,814	1409344	
Net Parks, Recreation Programs & Facilities Taxation Requirement	1,059,461	960,388	879840	
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Libraries & Cultural Services				
Revenues				

DESCRIPTION	YTD Unaudited Dec 2021	BUDGET 2021	BUDGET 2022	NOTES
Grants & Subsidies	-1,000		0	
Total Libraries & Cultural Services Revenue	-1,000			
Expenses				
Libraries & Cultural Services Salaries & Benefits	6,273	13,515	15422	
Libraries & Cultural Services Supplies	98	1,000	1000	
Libraries & Cultural Services Financial Services	4,395	4,400	4500	
Libraries & Cultural Services Utilities	7,827	10,830	10700	
Libraries & Cultural Services Licenses	855		0	
Libraries & Cultural Services Support, Maintenance & Repairs	3,726	1,500	1500	
Total Libraries & Cultural Services Expenses	23,174	31,245	33122	
Net Libraries & Cultural Services Taxation Requirement	22,174	31,245	33122	
Other Housing Revenues				
Expenses				
Other Housing Salaries & Benefits	600		0	
Other Housing Supplies	348	6,500	5500	
Other Housing Utilities	5,443	4,200	6000	
Total Other Housing Expenses	6,391	10,700	11500	
Net Other Housing Taxation Requirement	6,391	10,700	11500	
Planning & Zoning Revenues				
Transfers & Recoverables			-30000	
User Fees & Service Charges	-83,334	-35,000	-45000	
Total Planning & Zoning Revenue	-83,334	-35,000	-75000	
Expenses				
Planning & Zoning Salaries & Benefits	39,577	71,761	79182	
Planning & Zoning Professional Development & Reimbursements	1,088	5,650	6543	
Planning & Zoning Supplies	3,342	5,000	7500.00	
Planning & Zoning Utilities	159		240.00	
Planning & Zoning Consultants	53,970	41,000	82500	
Planning & Zoning Other Services	712	10,000	10000.00	
Planning & Zoning Transfers, Financials & Other			10000.00	
Total Planning & Zoning Expenses	98,848	133,411	195965	
Net Planning & Zoning Taxation Requirement	15,514	98,411	120965	
Commercial & Industrial Revenues			-7000	
Expenses				
Commercial & Industrial Salaries & Benefits	28,664	57,519	38554	
Commercial & Industrial Professional Development & Reimbursements	317	380	380	
Commercial & Industrial Supplies	7,962	15,123	19385	
Commercial & Industrial Utilities	212	250	250	
Commercial & Industrial Administrative Services	304	800	2245	
Commercial & Industrial Licenses	76	241	250	
Commercial & Industrial Assets under Threshold	18		4566	
Total Commercial & Industrial Expenses	37,553	74,313	65630	
Net Commercial & Industrial Taxation Requirement	37,553	74,313	58630	
Requisitions & Changes in Fund Balances Revenues				
Taxation Revenue	-4,983,655			
Total Requisitions & Changes in Fund Bal Revenue	-4,983,655			

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Expenses				
Requisitions & Changes in Fund Transfers, Financing & Other	5,014,264			
Total Requisitions & Changes in Fund Expenses	5,014,264			
Net Requisitions & Changes in Fund Taxation Requirement	30,609			
Total Revenues	-8,615,243	-6,282,396	-6053979.00	
Total Expenses	15,186,600	12,885,178	12803829	
Net Taxation Requirement	6,571,357	6,602,782	6749850.00	6749850.00
Municipal Taxes	-6,604,104	-6,602,782		146232
Balance Sheet Net Total	-32,747		0	